

Implementation Considerations for Unique DPP Product Identifiers

Release 1.0, April 2025





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1 Introduction

The paper has been prepared for regulators to consider implementation factors for various identifier methods being considered for Digital Product Passports e.g., in Europe in a) AIDC¹ data carriers, b) regulatory registries, c) production or distribution scanning systems, and d) retail point-of-sale (POS) scanning systems.

The paper begins with a decision tree that explores a series of 'patterns' that may be found inside an encoded URI string in a QR Code barcode, Data Matrix barcode, or NFC tag. The 'patterns' can be used to determine which type of DPP product identifier is present. Specifications by ISO/IEC, GS1, ANSI MH10, the DOI Foundation and potentially others can then determine how the identifier can be parsed from the URI for registry, production, distribution, and retail point-of-sale scanning systems.

The paper continues after the decision tree by assessing identification and AIDC data carrier combinations. It provides:

- 1. Five separate tables for five different identification methods.
- 2. Within each identification method's table, there are sub-sections for each AIDC data carrier.
 - a. The paper focuses on four data carriers, QR Code, Data Matrix, NFC, and UHF RFID as they are likely to serve the needs of industry, consumers, and authorities for ESPR.
 - b. QR Code and Data Matrix are assessed together as the result is the same for both.
- 3. For each identification/carrier combination, a series of rows is provided based on identification and data carrier assessment criteria and has been completed for the major operating environments for scanning/reading. The three application environments are:
 - Consumers using smart devices to reach web content without additional software or apps
 - b. Production and distribution scanning/reading (including online order fulfilment)
 - c. Retail point-of-sale (POS) scanning/reading

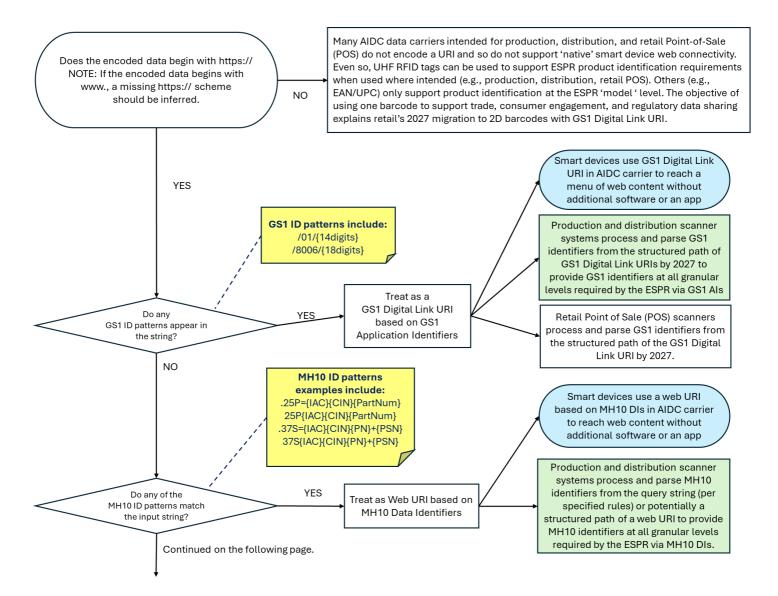
The assessment explores another important aspect, implementation status for each identification/data carrier combination in the three major application environments for products covered by the ESPR.

The decision tree on the following page covers identification methods that can lead to a product landing page with a menu of data or resources for consumers. It assumes the consumer will not be required to install any software or apps on their smart device. The decision tree begins by acknowledging there are existing identification / data carrier combinations, used in production, distribution, and retail Point-of-Sale (POS), that may not meet the ESPR smart device requirement but aid ESPR data sharing in the supply chain.

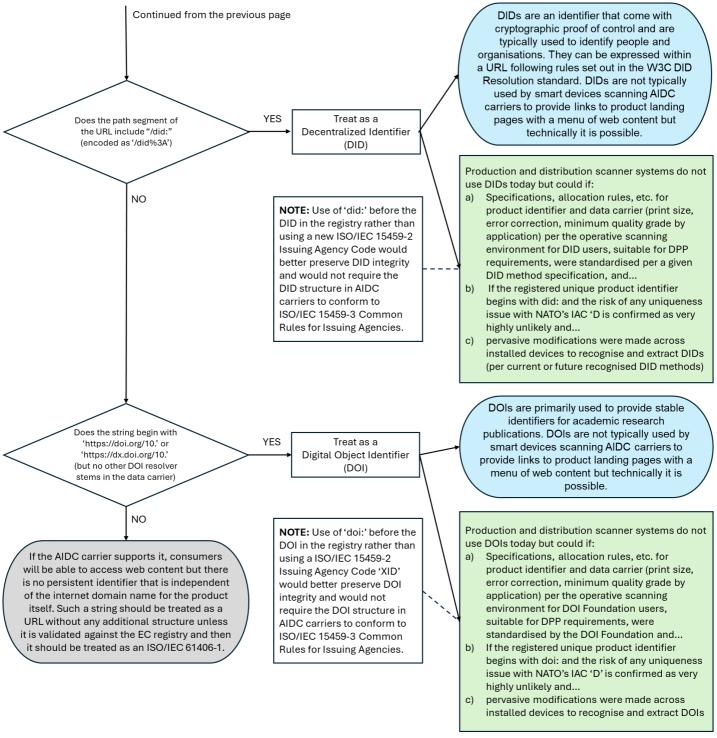
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¹ Automatic Identification and Data Capture









Please note:

The assessment is only filled in for method 1 used by GS1 standards users (GS1 Digital Link URI). Assessments of the other methods should be provided by the standards development organisations that utilise them.

The methods are limited to those covered by the decision tree above. Additional methods that work today in the supply chain but not with smart devices could be used in production and distribution environments per the first 'no' point in the decision tree.



Method 1: ISO/IEC 15459 conformant identifiers / 18975 web-enabled, structured path identifiers qualified by ISO/IEC 15418 GS1 Application Identifiers (referred to in GS1 as GS1 Digital Link URI)

ID Standard Requirement

ID and Data Carrier Standard Requirement

DC Standard

Requirement

Marke and CO4	One and Davids (Due de estica en 1	Data il Daint (CO.)
Method 1 – GS1	Smart Device (no app)	Production and	Retail Point-of-Sale
Digital Link		distribution scanners,	(POS) scanners,
(method 2		readers and	readers and
covers the same		applications (including	applications
method using		online fulfilment,	
MH10 DIs)		customs, etc.)	
QR Code and			
Data Matrix			
Globally unique	Yes, as URI	Yes, per ISO/IEC 15459	Yes, per ISO/IEC 15459
within domain			
Persistent	Manufacturer domains	Yes, as the identifier is	Yes, as the identifier is
	within URI may lapse	registered independent	registered independent
		of the domain in URI	of the domain in URI
Syntax	Encodable in URI	Structure for parsing is	Structure for parsing is
		recognised across	recognised across
		systems, platforms	systems, platforms
Semantic	URI link to web	Regulatory as well as	Regulatory as well as
	resources enabled	other requirements for	other requirements for
	without additional	granularity are	granularity are
	software or app	supported	supported
Interoperable	Compatible and	Compatible and	Compatible and
	portable with all 15459 /	portable with all 15459-	portable with all 15459-
	18975 conformant	3 conformant systems	3 conformant systems
	systems and plausibility	after parsing identifiers	after parsing identifiers
	tested by regular	from URI	from URI
	expression		
Openness	IANA URI schemes are	Transparent process	Transparent process
·	used without	per ISO/IEC JTC1 SC31	per ISO/IEC JTC1 SC31
	registration,	and the GS1 Global	and the GS1 Global
	software/app, or	Standards Management	Standards Management
	passwords by	Process	Process
	consumers		
Proven	QR Code pervasive use	GS1 Identifiers are	GS1 Identifiers are
technology/	Data Matrix 90%+ use	pervasively supported	pervasively supported
adoption by	per GS1 2027 2D	by today's production	by today's production
market	Program goal	and distribution	and distribution



	I	T	
	See Annex A for 2027 2D Programme details/status	scanners and these same identifiers will be parsed from GS1 Digital Link URI by 2027 to support innovation as well as backward compatibility. QR Code and Data Matrix targeted for 90%+ implementation per GS1 2027 2D Program goal	scanners and these same identifiers will be parsed from GS1 Digital Link URI by 2027 to support innovation as well as backward compatibility. QR Code and Data Matrix targeted for 90%+ implementation per GS1 2027 2D Program goal
Capacity for URI	Yes, QR Code and Data Matrix	Parsing GS1 identifiers from URI per GS1 2027 2D Adoption Program goal (backward compatible)	Parsing GS1 identifiers from URI per GS1 2027 2D Adoption Program goal (backward compatible)
Ability to ID granularity/store in existing systems	Not applicable as the URI is not stored by the Smart Device, it is used to reach a web-based menu of options for data (e.g., regulatory, instructions for use)	Structured identity per ISO/IEC 15418 GS1 Application Identifiers (Als) and parsing of GS1 identifiers elements (e.g., Al 01 for GTIN, Al 10 for LOT, Al 21 for Serial) to provide backward compatibility for storage and use by existing applications.	Structured identity per ISO/IEC 15418 GS1 Application Identifiers (Als) and parsing of GS1 identifiers elements (e.g., Al 01 for GTIN, Al 10 for LOT, Al 21 for Serial) to provide backward compatibility for storage and use by existing applications.
International carrier specification	QR Code per ISO/IEC 18004 Data Matrix per ISO/IEC 16022	QR Code per ISO/IEC 18004 Data Matrix per ISO/IEC 16022	QR Code per ISO/IEC 18004 Data Matrix per ISO/IEC 16022
Ability to authenticate data carrier	No as any optical data carrier can be copied	No as any optical data carrier can be copied	No as any optical data carrier can be copied
Cost per item	small fraction of one cen	ne printing/marking method t per item.	o but typically a very
Globally unique within domain Persistent	Not currently used in smart devices but research and development are	Yes, per ISO/IEC 15459 Yes, as the identifier is registered independent	Yes, per ISO/IEC 15459 Yes, as the identifier is registered independent
Syntax	underway to enable this in the future.	of the domain in URI Structure for parsing is recognised across systems, platforms	of the domain in URI Structure for parsing is recognised across systems, platforms



Semantic	Dogulatory on well on	Dogulatory on well on
Semantic	Regulatory as well as	Regulatory as well as
	other requirements for	other requirements for
	granularity are	granularity are
	supported	supported
Interoperable	Compatible and	Compatible and
	portable with all 15459-	portable with all 15459-
	3 conformant systems	3 conformant systems
Openness	Transparent process	Transparent process
	per ISO/IEC JTC1 SC31	per ISO/IEC JTC1 SC31
	and the GS1 Global	and the GS1 Global
	Standards Management	Standards Management
	Process	Process
Proven	GS1 Identifiers are	GS1 Identifiers are
technology/	pervasively supported	pervasively supported
adoption by	by today's distribution	by today's distribution
market	scanners, UHF RFID	scanners, UHF RFID
	adoption varies but the	adoption varies but the
	technology is proven	technology is proven
	and offers capability	and offers capability
	not offered by barcodes	not offered by barcodes
	to distribution channels	to retailers that require
	that require this	this capability (e.g.,
	capability.	apparel, tyres).
Capacity for URI	The method for URI	The method for URI
	support within smart	support within smart
	devices is in	devices is in
	development, but URIs	development, but URIs
	will be enabled as well	will be enabled as well
	as parsing GS1	as parsing GS1
	identifiers from them at	identifiers from them at
	a point in time to be	a point in time to be
	determined by the RAIN	determined by the RAIN
	Alliance efforts with	Alliance efforts with
	smart device	smart device
	manufacturers.	manufacturers.
Ability to ID	Structured identity per	Structured identity per
granularity/store	ISO/IEC 15418 GS1	ISO/IEC 15418 GS1
in existing	Application Identifiers	Application Identifiers
systems	and parsing of GS1	and parsing of GS1
_	identifiers for backward	identifiers for backward
	compatibility for	compatibility for
	storage and use by	storage and use by
	existing applications.	existing applications.
International	UHF RFID per ISO/IEC	UHF RFID per ISO/IEC
carrier	18000-63	18000-63
specification		
opoomoation		



Ability to		TBD but would require a	TBD but would require a
authenticate		significant	significant
data carrier		memory/cost increase	memory/cost increase
		per tag.	per tag.
Cost per item	The cost per tag varies ba	sed on its design (e.g., me	<u> </u>
·		quirements in high volumes	
	comparable to NFC tags.		
NFC			
Globally unique	Yes, as URI	Not used, nor planned	Not used, nor planned
within domain		for use in distribution	for product
Persistent	Manufacturer domains	readers.	identification at retail
	within URI may lapse		point-of-sale.
Syntax	Encodable in URI		
Semantic	URI link to web		
	resources enabled		
	without additional		
	software or app		
Interoperable	Compatible and		
	portable with all 15459 /		
	18975 conformant		
	systems		
Openness	Use by consumers		
	without registration,		
	software/app, or		
	passwords. Transparent		
	process per NFC Forum		
	and GS1 Global		
	Standards Management		
	Process		
Proven	NFC pervasive use in		
technology/	smart devices		
adoption by			
market			
Capacity for URI	Yes		
Ability to ID	Not applicable as the		
granularity/store	URI is not stored by the		
in existing	Smart Device, it is used		
systems	to reach a web-based		
	resource with links to		
Intornational	data which is stored		
International	ISO/IEC 14443, ISO/IEC		
carrier	15693,		
specification	ISO/IEC 18092, NFC		
	Forum Specifications		



Ability to	Designed with security
authenticate	in mind as it is used for
data carrier	payments
Cost	An NTAG 215 NFC tag with 480 bytes is available for around 10c even in
	small volumes. This memory provides ample capacity to encode any Web
	URI including of course a GS1 Digital Link URI with ESPR product identifiers
	at various granularity levels.

Method 2: ISO/IEC 15459 conformant identifiers / 18975 webenabled, structured path identifiers qualified by ISO/IEC 15418 MH10 Data Identifiers per IEC 61406-2

D S	Standar	d Req	Juirem	ent

ID and Data Carrier Standard Requirement

DC Standard

Requirement

Method 2: Web- enabled, structured path identification using MH10 identifiers	Smart Device (no app)	Production and distribution scanners, readers and applications (including online fulfilment)	Point-of-sale scanners, readers and applications
QR Code and			
Data Matrix			
Globally unique			NA?
within domain			
Persistent			
Syntax			
Semantic			
Interoperable			
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			



Ability to			
authenticate			
data carrier			
Cost per item			
UHF RFID			
Globally unique	Not currently used in		NA?
within domain	smart devices but		·
Persistent	research and		
Syntax	development are		
Semantic	underway to enable this		
Interoperable	in the future.		
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			
Ability to			
authenticate			
data carrier			
Cost per item			
NFC			
Globally unique		Not used, nor planned	Not used, nor planned
within domain		for use in distribution	for product
Persistent		readers.	identification at retail
Syntax			point-of-sale.
Semantic			
Interoperable			
Openness Proven		-	
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			
granularity/store			
in existing			
systems			
3,0001110	<u> </u>		



International		
carrier		
specification		
Ability to		
authenticate		
data carrier		
Cost		

Method 3: ISO/IEC 15459 conformant identifiers / 18975 webenabled, query string identifiers qualified by ISO/IEC 15418 MH10 Data Identifiers per IEC 61406-2

ID Standard Requirement DC Standard Requirement DC Standard Requirement

	T	T	
Method 3: Web-	Smart Device (no app)	Distribution scanners,	Point-of-sale scanners,
enabled, query		readers and	readers and
string		applications (includes	applications
identification		online fulfilment)	
using MH10			
identifiers			
QR Code and			
Data Matrix			
Globally unique			NA?
within domain			
Persistent			
Syntax			
Semantic			
Interoperable			
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			



International			
carrier			
specification			
Ability to			
authenticate			
data carrier			
Cost per item			
UHF RFID			
Globally unique	Not currently used in		NA?
within domain	smart devices but		
Persistent	research and		
Syntax	development are		
Semantic	underway to enable this		
Interoperable	in the future.		
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			
Ability to			
authenticate			
data carrier			
Cost per item			
NFC Clabally unique		Notuced hereleness	Not used way where a
Globally unique		Not used, nor planned for use in distribution	Not used, nor planned
within domain Persistent		readers.	for product identification at retail
		readers.	point-of-sale.
Syntax			point-oi-sate.
Semantic			
Interoperable			
Openness			
Proven			
technology/ adoption by			
market			
Capacity for URI			



Ability to ID	
granularity/store	
in existing	
systems	
International	
carrier	
specification	
Ability to	
authenticate	
data carrier	
Cost	

Method 4: Digital Object Identifiers

Method 4:	Smart Device (no app)	Distribution scanners,	Point-of-sale scanners,
Digital Object	(readers and	readers and
Identifiers		applications (includes	applications
		online fulfilment)	'
QR Code and			
Data Matrix			
Globally unique			NA?
within domain			
Persistent			
Syntax			
Semantic			
Interoperable			
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			
Ability to			
authenticate			
data carrier			



Cost per item			
UHF RFID			
Globally unique	Not currently used in		NA?
within domain	smart devices but		IVA:
Persistent	research and		
Syntax	development are		
Semantic	underway to enable this		
Interoperable	in the future.		
Openness			
Proven			NA?
technology/			177.
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			
Ability to			
authenticate			
data carrier			
Cost per item			
NFC			
Globally unique		Not used, nor planned	Not used, nor planned
within domain		for use in distribution	for product
Persistent		readers.	identification at retail
Syntax			point-of-sale.
Semantic			
Interoperable			
Openness			
Proven			
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			
granularity/store			
in existing			
systems			
International			
carrier			
specification			



Ability to		
authenticate		
data carrier		
Cost per item		

Method 5: Web Links per IEC 61406-1

ID Standard Requirement ID and Data Carrier Standard Requirement DC Standard Requirement

Method 5: Web Links per IEC 61406-1	Smart Device (no app)	Distribution scanners, readers and applications (includes online fulfilment)	Point-of-sale scanners, readers and applications
QR Code and Data Matrix			
Globally unique			NA?
within domain			
Persistent			
Syntax			
Semantic			
Interoperable			
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			
Ability to			
authenticate			
data carrier			
Cost per item			
UHF RFID			
Globally unique	Not currently used in		NA?
within domain	smart devices but		
Persistent	research and		
Syntax	development are		



Semantic	underway to enable this		
Interoperable	in the future.		
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			
Ability to			
authenticate			
data carrier			
Cost per item			
NFC			
Globally unique		Not used, nor planned	Not used, nor planned
within domain		for use in distribution	for product
Persistent		for use in distribution readers.	identification at retail
Persistent Syntax			
Persistent			identification at retail
Persistent Syntax Semantic Interoperable			identification at retail
Persistent Syntax Semantic Interoperable Openness			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store in existing			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store in existing systems			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store in existing systems International			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store in existing systems International carrier			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/adoption by market Capacity for URI Ability to ID granularity/store in existing systems International carrier specification			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store in existing systems International carrier specification Ability to			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store in existing systems International carrier specification Ability to authenticate			identification at retail
Persistent Syntax Semantic Interoperable Openness Proven technology/ adoption by market Capacity for URI Ability to ID granularity/store in existing systems International carrier specification Ability to			identification at retail



Method 6: Decentralised Identifiers

ID Standard Requirement

ID and Data Carrier Standard Requirement

DC Standard

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\Box	_	u	u		▭	m	-		ш
	_	ч	٠.	••	_		_	٠.	

Method 6:	Smart Device (no app)	Distribution scanners,	Point-of-sale scanners,
Decentralised		readers and	readers and
Identifiers		applications (includes	applications
		online fulfilment)	
QR Code and			
Data Matrix			
Globally unique			NA?
within domain			
Persistent			
Syntax			
Semantic			
Interoperable			
Openness			
Proven			NA?
technology/			
adoption by			
market			
Capacity for URI			
Ability to ID			NA?
granularity/store			
in existing			
systems			
International			
carrier			
specification			
Ability to			
authenticate			
data carrier			
Cost per item			
UHF RFID	lari di de		NAC
Globally unique	Not currently used in		NA?
within domain	smart devices but		
Persistent	research and		
Syntax	development are		
Semantic	underway to enable this in the future.		
Interoperable	in the future.		
Openness			1110
Proven			NA?
technology/			
adoption by			
market			



Capacity for URI		
Ability to ID		NA?
granularity/store		
in existing		
systems		
International		
carrier		
specification		
Ability to		
authenticate		
data carrier		
Cost per item		
NFC		
Globally unique	Not used, nor planned	Not used, nor planned
within domain	for use in distribution	for product
Persistent	readers.	identification at retail
Syntax		point-of-sale.
Semantic		
Interoperable		
Openness		
Proven		
technology/		
adoption by		
market		
Capacity for URI		
Ability to ID		
granularity/store		
in existing		
systems		
International		
carrier		
specification		
Ability to		
authenticate		
data carrier		
Cost per item		



Annex A: Details on the retail aspiration to migrate to 2D and GS1 Digital Link URI by 2027

A standard is just the start of the migration journey from 1D barcodes to 2D barcodes with GS1 Digital Link URI in retail.

All points in the supply chain need to be ready. All industry stakeholders need to commit to enabling the implementation. It starts when the product's brand owner generating a compliant 2D barcode so it can be used by trading partners in the supply chain, consumers in the value chain, and regulators wherever the need for product data is required. Once the industry reaches an agreement on the "why, what, where, and when" the next important commitment for change must come from the solution providers to provide the "how". This requires updates to all systems (e.g., barcode design, printing, quality verification, scanning, processing, and applications) to deploy the updates needed to ensure 2D barcodes with GS1 Digital Link URI will be deployed pervasively (90%+) by the target date.

The Global Migration to 2D program is on track to have all retail POS systems capable of reading and processing a defined set of 2D barcodes with GS1 standards, in addition to existing linear barcodes. This global ambition requires a multiyear roadmap with several phases for industries connected to retail. The following provides a summary and snapshot of current progress.

Phase 1 community building: (the 2027 2D in retail ambition → completed)

- Solution provider engagement
 - Create contacts within global SP (Label creation, Printing, Scanning, Verification, Host systems
 Digital (online providers))
 - Build community space for conversations like GS1's Solution Provider 2D focus group, Industry consortia (e.g., PMMI, AIM Global, industry trade associations, ...) & industry events
 - Use SP community to solve migration to 2D issues (e.g., scan modes, 2D colour guide, printing considerations)
 - Supply open-source tools to accelerate complaint adoption such as the <u>GS1 barcode syntax</u> resource

Phase 2 readiness: "solutions ready to deploy" (the 2027 2D in retail ambition → nearing completion)

- 2D barcode creation
 - o In the creation of 2D barcodes you have four primary categories:
 - Open-Source players like ZXing & BWIPP (>90% readiness)
 - o Commercial players like Seagull Scientific & Loftware (>80% readiness)
 - Software Development Kit or SDK players like Scandit & Cognex (>70% readiness)
 - o Printer manufacture software like Markem-Imaje & Domino (>90% readiness)
- 2D hardware solution

In the in 2D barcode hardware solutions you have three primary that include printing and scanning categories:

- Printer players like Domino, Videojet (>90% readiness)
- o Imaging Scanners
 - Retail POS scanner system providers like Datalogic and Newland AIDC (>90% readiness)
 - Distribution, including warehouse, and customs players like Cognex and Zebra (>50% readiness)
 - Production line players, like Cognex and Keyence (>70% readiness)
- Barcode verification players like Axicon and REA (>80% readiness)
- 2D software and digital solution



In the in 2D barcode software and digital solution you have two that include processing of the data included in the 2D barcodes and connect the data to online content categories:

- Host systems players like SAP and Toshiba (>70% readiness)
- Digital content players like Digital Link Connexum and Buyerdock (>80% readiness)

Phase 3 Implementation: "solutions ready to deploy" (the 2027 2D in retail ambition → midway to completion)

- Test and guidance
 - Lab testing to aid in scanner solutioning and printer 2D compliance (>90% readiness)
 - Create <u>2D readiness criteria and website</u> to promote acknowledge solution provider readiness and indicate hardware compliance for 2D barcodes; 2D Barcodes POS Solutions | 2D Barcodes at Point of Sale | GS1 (>90% readiness)
 - Create <u>2D barcode colour and quality guide</u> to assist industry on what's possible for colours, logos and other aspects influencing decodability. (>90% readiness)
 - Test suite to validate scanner updates and readiness; https://ref.gs1.org/test-suites/2d-barcodes-in-retail/ (>90% readiness)
- Pilot, Implement and learn
 - o Create 2D in Retail Implementation guideline (>90% readiness)
 - Used closed retail environments to gain insight (>70% readiness)
 - Learn and update solutions from pilots and implementation (>70% readiness)
 - Share learnings and improve solutions (>70% readiness)

Phase 4 Accelerate adoption: → underway

- GS1, Brands, Retailers and SP commitments with following objectives.
 - 1. Amplify commitment from hardware manufacturers through clear and consistent messaging about 2D scanning at retail checkout to meet the industry's 2027 goal:
 - o public statements, videos, collaborative marketing and letters of intent
 - 2. Ensure intentional communication and education from top down, including:
 - o customer-facing teams, technical stakeholders, architects, product teams and partner channels.
 - Industry Global Joint Statement, which reinforced the messages and understandings about Ambition 2027
 - \circ providing users with implementation resources to facilitate industry adoption, including engaging videos and an updated website,
 - o bringing together learnings from existing implementations to accelerate future adoption
 - 3. GS1, brand, retailer and solution provider partnerships to validate end to end solutions:
 - o customer-facing teams, technical stakeholders, architects, product teams and retail stakeholders.

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